Business Analysis for Project Managers Training

Duration: **3 Day**

BILGINÇ IT Academy
info@bilginc.com
bilginc.com

Overview

This course bridges the gap between Project Management and Business Analysis. It will extend the Project Manager's viewpoint to understand and facilitate excellent analysis and high quality requirements to deliver a fully formed solution, as well as delivering the project.

Many different roles are required within a Project Team: two of the most important roles are the Project Manager and the Business Analyst.

A Business Analyst understands business change needs, assesses the impact of those changes, captures, analyses and documents requirements and then supports the communication and delivery of those requirements with relevant parties.

Like Project Managers, Business Analysts must be great communicators, tactful diplomats, problem solvers, thinkers and analysers - with the ability to understand and respond to user needs in rapidly changing business environments.

Whilst a lot of Project Managers have been on formal training courses such as PRINCE2®, APM and PMI®, not many have had formal business analysis training which would help them and their organisations deliver more successful projects.

Prerequisites

- Delegates have worked as Project Managers
- Delegates should be familiar with formal Project Management and have worked as a Project Manager in some capacity to get the most benefit from this course.
- No previous formal Business Analysis experience is necessary

Target Audience

The course will be right if you:

- Are a Project Manager who works with/is thinking of working with Business Analysts
- Are a Project Manager who needs to integrate business analysis activities into your project planning
- Are a Project Manager who would like to understand how your projects can be even more effective through planning and execution of a business requirements framework

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What You Will Learn

At the end of this course you will be able to:

- Understand the depth and breadth of a Business Analysis role and how it complement Project Management
- Appreciate the similarities and differences between Business Analyst and Project Manager roles
- Understand how the holistic view helps the Business Analyst to facilitate high quality, workable solutions that support the business need
- Plan your projects to include requirements analysis
- Understand requirements engineering
- Conduct and support requirements elicitation activities
- Categorise and analyse written requirements
- Conduct requirements validation that will support the business need
- Look beyond the delivery of the project to pre- and post-project activities, including UAT and implementation considerations